



Collaboration, Innovation and Resilience: Championing a Digital Generation

Brisbane, Australia 6-10 April

Banding System for Property Taxation in Fragile Economies: Insights for Bosaso Municipality, Somalia

Authors

Victor OLONDE, Kenya,
John GITAU, Kenya,
Balqesa SHEIKH, Kenya,
Sophos SOPHIANOS, Kenya

Affiliation

UN-Habitat, Global Land Tool Network (GLTN)



PLATINUM SPONSORS



Introduction

Context & Problem



Property tax is vital for **local revenue, governance, and urban development**



In **Somalia**, municipalities face:

- Severe **resource constraints**
- **Lack of data** and weak **institutional capacity**
- Fragile **regulatory frameworks**
- **Political instability** and elite land market manipulation



Poor tax collection limits **public engagement** and **service delivery**

Impacts



Erodes **trust** and **legitimacy** of local governments



Entrenches inequality, particularly for **displaced and marginalized groups**

Overview of Bosaso

- **Rapid Urban Growth:** Significant urban and population expansion driven by the city's role in hosting displaced communities
- **Legislative Progress:** Introduction of forward-thinking policies focused on urban development, land administration, and conflict resolution
- **National Benchmarks:** Urban land management laws and regulatory frameworks established as leading models for the country
- **Economic Aspirations:** Efforts to boost economic growth led to reclaiming land originally designated for internally displaced persons (IDPs)
- **Service Improvement Priority:** Emphasis on enhancing urban services and integrating IDP communities into the city's development initiatives





WORKING
WEEK 2025

AND

Locate25 | G
THE NATIONAL GEOSPATIAL CONFERENCE

Collaboration, Innovation and Resilience:
Championing a Digital Generation



Geospatial
Council of Australia

Brisbane, Australia 6–10 April

Study Focus



Explores the **banding system** as an
alternative to the **ad valorem**
property tax



Aims to assess **feasibility** and **equity**
outcomes in Bosaso Municipality



ORGANISED BY



Geospatial
Council of Australia

PLATINUM SPONSORS



CHCNAV





**WORKING
WEEK 2025**

AND

Locate25 | **G**
THE NATIONAL GEOSPATIAL CONFERENCE

Collaboration, Innovation and Resilience:
Championing a Digital Generation



Geospatial
Council of Australia

Brisbane, Australia 6–10 April

The Concept of Banding System

A banding system classifies properties into value bands with fixed tax rates

Shifts from ad valorem (value-based) to fixed-band taxation

Properties grouped into value bands (e.g. low, medium, high)

Simplifies assessment in data-scarce, capacity-constrained areas

Reduces dependence on precise property valuations and administrative burdens

Examples: UK Council Tax (historical banding), Ireland, Kosovo, Sierra Leone

ORGANISED BY



PLATINUM SPONSORS



CHCN AV



Proposed Banding System in Bosaso

Introduces a structured
6-band system (A–F)
replacing area-based
methods

Neighbourhoods zoned
band ratings assigned
per zone using proxy
variables

Six valuation parameters
include: land,
infrastructure, services,
demography, financials,
and building features

Avoids costly individual
valuations and suited for
data-scarce
environments

GIS-based spatial
mapping for
implementation & review
every 4 years

Exemptions: low-value
properties, IDP shelters,
mosques, schools

Community
consultations ensure
local economic & social
relevance

Potential Implementation Challenges

Inadequate land ownership data and weak registries hamper fair band allocation

Community consultation for baseline values may lead to bias and inconsistencies

Ambiguous scoring/weighting system lacks transparency and may misrepresent local realities

Risk of malpractice due to weak oversight mechanisms in fragile governance settings


No dynamic mechanism to adjust bands with market, social, or political changes


Public distrust in taxation could hinder compliance without strong engagement strategies


Complexity of system needs technology and training support for effective rollout


Lacks clarity on integration with tech solutions like CAMA for scalability and accuracy


Way Forward and Considerations for Bosaso

 **Strengthen data infrastructure:** Develop property registration system; use tools like STDM for regular data management & audits

 **Refine scoring & weighting:** Adjust parameters to reflect local realities; ensure transparency for taxpayer confidence

 **Raise public awareness:** Conduct campaigns and stakeholder engagement to build trust and community participation

 **Leverage technology:** Expand GIS, implement CAMA, and digitize property records and tax processes for efficiency

 **Build local capacity:** Train tax administrators; establish oversight bodies; promote collaboration with communities

 **Enable periodic reviews:** Use external audits and integrate market data with community input for dynamic band updates



**WORKING
WEEK 2025**

AND

Locate25 
THE NATIONAL GEOSPATIAL CONFERENCE

Collaboration, Innovation and Resilience:
Championing a Digital Generation



Geospatial
Council of Australia

Brisbane, Australia 6–10 April

The most relevant SDGs related to the presentation and theme of this session



SDG 1: No Poverty

Property taxation helps finance local services that reduce poverty, especially for displaced or marginalized



SDG 10: Reduced Inequalities

A well-designed banding system promotes equity by taxing fairly across property bands, even in data-poor



SDG 11: Sustainable Cities and Communities

Property tax revenues support infrastructure, planning, and resilience—key for post-conflict urban areas like Bosaso



SDG 16: Peace, Justice and Strong Institutions

Transparent, fair tax systems enhance trust in government and strengthen governance structures



SDG 17: Partnerships for the Goals

Banding systems benefit from collaboration between communities, local governments, and development partners



**SUSTAINABLE
DEVELOPMENT GOALS**

International Federation of Surveyors supports the Sustainable Development Goals

ORGANISED BY



PLATINUM SPONSORS





**WORKING
WEEK 2025**

AND

Locate25 | **G**
THE NATIONAL GEOSPATIAL CONFERENCE

Collaboration, Innovation and Resilience:
Championing a Digital Generation



Geospatial
Council of Australia

Brisbane, Australia 6–10 April

Thank You!



GLTN
GLOBAL LAND TOOL NETWORK

ORGANISED BY



Geospatial
Council of Australia

PLATINUM SPONSORS



Australian Government

CHCNAV



esri
THE SCIENCE OF WHERE™

Leica
Geosystems



**HD
Meter**



Surveyors
Australia